ARAPAHOE COMMUNITY COLLEGE
Guiding Principles for
Strategic Planning and Decision Making

Statutory Mission
(Colorado Community College System Office Mission)

23-60-201. State system of community colleges established - local district colleges - role and mission.

There is hereby established a state system of community and technical colleges which shall be under the management and jurisdiction of the state board for community colleges and occupational education. The mission of the community colleges shall be to serve Colorado residents who reside in their service areas by offering a broad range of general, personal, vocational, and technical education programs. Each college shall be a two-year college. No college shall impose admission requirements upon any student. The objects of the community and technical colleges shall be to provide educational programs to fill the occupational needs of youth and adults in technical and vocational fields, two-year transfer educational programs to qualify students for admission to the junior year at other colleges and universities, basic skills, workforce development, and a broad range of personal and vocational education for adults.

Arapahoe Community College
Vision Statement

To be an innovative, learning-centered community college recognized as a vital link in the economic vitality of the community and as a leader in education.

Arapahoe Community College
Mission Statement

To provide an accessible, responsive learning environment that facilitates the achievement of educational, professional, and personal goals by our students and other members of our communities in an atmosphere that embraces academic excellence, diversity, and innovation.

Arapahoe Community College Statement of Values

Learning
We value upholding the highest academic standards and supporting the personal growth of each individual – ideals that nurture life-long learning and an entrepreneurial spirit.

Collegiality
We value fostering relationship with our students, our communities, and our colleagues in an atmosphere of mutual respect, open communication, and trust.

Integrity
We value the free exchange of ideas in an environment that embraces honesty, and personal responsibility, as well as intellectual and cultural diversity.
Arapahoe Community College  
Strategic Goals 2002-2006  
(FY2003 Revision)

Goal Number One – Manage Growth By Increasing Efficiency and Revenue Generation

Over the next five years we will increase resident student FTE by ten percent from reported Fiscal year 2000 number (approximately 382 FTE). This will be accomplished by enhancing our recruitment and retention efforts as well as developing new instructional programs and realigning existing programs to meet changing student and community needs. The College will seek to enhance existing partnerships and build new ones with the local business community. We will streamline our operations to achieve cost-savings. We will seek funds for capital construction and technology infrastructure funds.

Goal Number Two – Increase Marketing, Recruitment and Retention Effectiveness

Campus-wide activities will focus on actively guiding and supporting students toward their educational goals. To achieve this goal we will actively research and pursue new and changing markets by developing and supporting comprehensive recruitment, retention, and marketing activities that support initiatives to build student enrollment. The college acknowledges the value of alumni support and will seek to maximize alumni support of the institution.

Goal Number Three – Update and Expand the Appropriate Use of Technology Across the Institution

Over the next five years we will build and implement a system to monitor technology trends. We will encourage areas of innovation within the College that are part of a comprehensive technology planning process. We will increase the number of courses that are offered in alternative delivery formats by ten percent a year until fifty percent of such courses are available to students. No less than fifty percent of our classrooms will be equipped with “smart” technology to enhance teaching and student learning. Students will have access to student support services through appropriate technology. In addition, we will provide on-going professional development opportunities to faculty and staff.

Goal Number Four – Engage in Activities That Are Innovative and Learning-Centered

To continually check our progress, we are committed to creating programmatic and operational assessments across the institution. We will evaluate assessment results to institute quality improvements.
The Higher Learning Commission
Criteria for Accreditation

**Criterion One: Mission and Integrity**
The organization operates with integrity to ensure the fulfillment of its mission through structures and processes that involve the board, administration, faculty, staff, and students.

**Criterion Two: Preparing for the Future**
The organization's allocation of resources and its processes for evaluation and planning demonstrate its capacity to fulfill its mission, improve the quality of its education, and respond to future challenges and opportunities.

**Criterion Three: Student Learning and Effectiveness**
The organization provides evidence of student learning and teaching effectiveness that demonstrates it is fulfilling its educational mission.

**Criterion Four: Acquisition, Discovery, and Application of Knowledge**
The organization promotes a life of learning for its faculty, administration, staff and students by fostering and supporting inquiry, creativity, practice, and social responsibility in ways consistent with its mission.

**Criterion Five: Engagement and Services**
As called for by its mission, the organization identifies its constituencies and serves them in ways both value.
COMPACT PLAN FY2005
Submitted to CCCS in accordance with CCCS Strategic/Compact Planning Process

#1: Health Career Programs Expansion  
#2: Develop Homeland Security Courses and Program  
#3: Assessment (academic, service, and institutional)  
#4: Computing Infrastructure Technology Upgrades  
#5: Retention  
#6: College Development (develop alternative funding sources and seed dollars for new programs)

Arapahoe Community College  
Institutional Effectiveness Goals 04-05  
Based on the Institutional Effectiveness Report and Student Satisfaction Survey

1. **Class Scheduling:** increase convenience of course offerings for students.

2. **Online Course Delivery:** increase in-semester persistence rates to match traditional-delivery rates; and, increase overall student satisfaction with instruction.

3. **Retention and Graduation Rates:** increase fall-to-fall retention rates to 55% and meet the 21% graduation rate benchmark.